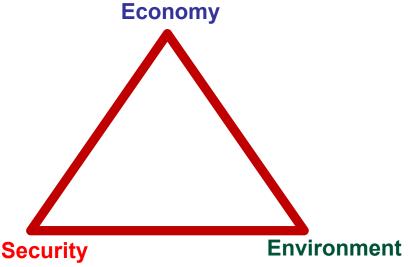
# Behavior and Energy Efficiency (More Questions than Answers)

# James L Sweeney Professor, Management Science and Engineering Director, Precourt Energy Efficiency Center Stanford University



**What Goals Guide Japanese Energy Policy?** 

- What are, or should be, the goals for Japan or other Asian countries?
  - In US, energy policy triangle
  - In Japan, same issues? What are tradeoffs?





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## What is Technical Energy Use Reduction Potential?

- What is the technical potential to reduce energy use in a way that appropriately balances the goals?
- How far is Japan from that potential?
  - Consumers? Industry? Commercial Buildings? Transportation? City Infrastructure?
- How costly might it be to reduce energy use if you can motivate people to do so?
- Is there a readily accessible database on energy use patterns in Japan that can be easily used by researchers through Japan?
  - For example, see Energy Information Administration web pages: www.eia.gov/consumption/



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#### Does "Energy Efficiency Gap" Exist in Japan?

- "Energy efficiency gap" exists IF:
  - Consumers and businesses use more energy than is optimal in their own self interest
- Why can "energy efficiency gap" exist?
  - Poor information about electricity rates and use
    - Electricity does not have obvious price tags
    - · Limited feedback from use to cost
    - Limited information at point of equipment purchase
  - Low salience of energy issues for households
    - Small fraction of income; many small decisions; poor information for decision making
  - Poor information about co-benefits of energy efficiency
    - E.g., Natural lighting increases productivity
- Is "energy efficiency gap" important problem in Japan?



#### **How Can Metering and Feedback be Used?**

- Feedback (immediate information linked to decisions)
  - Smart meters, sensors, energy information devices
  - How can one provide feedback to consumers that will motivate consumers to cost-effectively reduce electricity and natural gas use?
  - Do you need active disaggregated feedback?
  - How do you make the response long term, rather than just lasting over a few months?
    - Some video games keep players coming back for years.
    - Are there any lessons from those games?
    - How can dopamine response be triggered?



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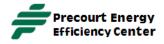
## What Information Leads to Large Response?

- Some feedback on impacts <u>other than</u> personal financial costs may be more effective than on financial costs.
  - Residential field experiment in Los Angeles gave feedback on environmental harms, in particular external health impacts of electricity consumption (Magali Delmas)
- Can comparison of energy use with other people in similar homes motivate energy use reductions, for those who use large amounts of energy?
  - In US: OPower mailings (Hunt Allcott research)
    - Single mailing: very low persistence
    - Monthly or quarterly mailings over long period:
       Persistent reductions



#### Can Social Norms be Effective in Japan?

- · Social norms
  - Can social media be harnessed for comparisons of energy use among people?
  - Can social value of not wasting be communicated and harnessed?
  - Can energy reduction competitions be structured among friends? Can these be effective?
    - How would you motivate people to initiate such competitions.



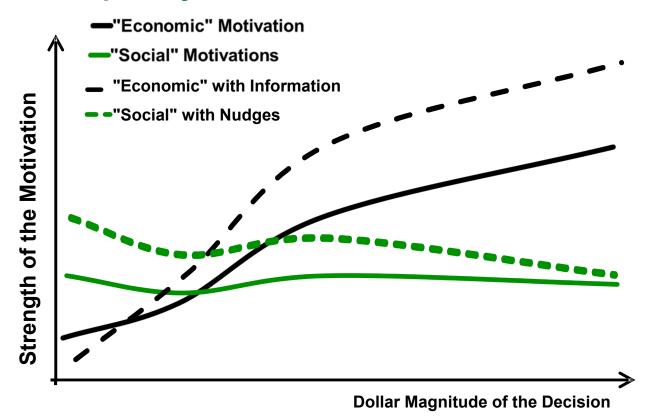
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## **Economic Information versus Social Nudges**

- For low financial cost, economic information may not motivate change.
- For large financial cost, economic information may be crucial for energy use decisions.
- · Social nudges may work across the entire spectrum
- For what ranges of outcomes does economic information provide best motivation and for what range will social nudges provide best motivation?
- Under what circumstances will financial information undercut social nudges?



#### **Conceptually: Social vs Economic Motivations**





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#### Can New Business Models Be Created?

- · New Business Models
  - Shared benefits from energy efficiency contracts
    - Measurement and validation hard
    - Difficult to create enough trust two way problem.
  - · Distributed renewables can be rented to homeowner, rather than sold.
  - Organizations can finance energy efficiency capital improvements. Repayment obligation legally and credibly remains with property, if property sold.
    - In US: PACE program (Property Assessed Clean Energy). Repayment through property taxes
    - · Other programs repaid through utility bills.



#### **Can Japan Design Stochastic Rewards?**

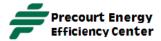
- Stochastic Rewards
  - Balaji Prabhakar congestion experiment with Infosys in Bangalore, India. Goal: incentives for Infosys commuters to travel at uncongested times
  - Infosys employees given one <u>chance</u> for one month extra salary if they took bus one half hour before rush hour, two chances for one hour earlier.
    - Expected value (value multiplied by probability) per half-hour-early trip was 20 rupees – 40 US cents.
    - Roughly 15% of employees decided to come one-half hour or one hour early.
  - Similar system, but much smaller rewards, used to change commuting times to Stanford
  - Can stochastic reward systems be designed in Japan?



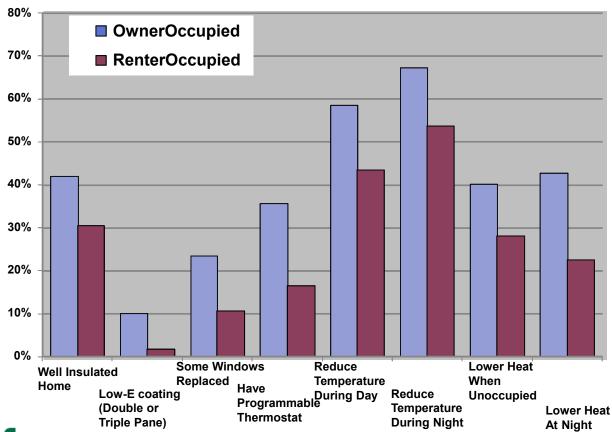
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## Are Split Incentive Problems Important in Japan?

- Split Incentive (Principal/agent) problems
  - Rental housing
  - Television set top box provided with cable service



#### **US Homes With Efficient Technologies or Behaviors**





Source: Calculated from the 2005 RECS survey, by Anant Sudarshan

## Can split incentive problem be solved with good information?

- Commercial or residential building performance rating and rating disclosure.
  - Mandatory disclosure laws in California enforced at time of major financial transaction
- Green Building Certificates
  - LEED certification
- · Or are regulations needed?
  - Building codes
  - Appliance efficiency standards



## Do Implicit Incentive Systems in Companies Lead to Overuse of Energy?

- Corporation organization energy as overhead
  - Managerial incentives: what you don't measure you don't manage. Typically no incentive to manage overhead items.
  - Could internal information systems provide effective internal controls?
- How can companies create social nudges for energy efficiency?
  - "Energy Citizens"



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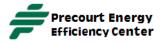
# When Electricity Markets are Liberalized, Will Utilities have Incentive for Energy Efficiency?

- In some of US there is decoupling of net revenue from sales. Less sales does not decrease profits.
  - True-up annually of rates.
    - Reduced sales implies under-recovery of fixed costs;
       Under-recovery account; rate increase for next year
    - Increased sales implies over recovery; Over-recovery account; rate decrease for next year
- Can go further
  - Allow earnings on successful energy efficiency programs. How large should incentive be?
    - Earnings based on net benefit: electricity cost savings net of program and capital costs
- What systems could work under electricity markets to be liberalized in Japan?

#### What are Tradeoffs in Rate Structure Design?

- Time-independent pricing in typical retail rates
  - Dynamic pricing
  - Several degrees of dynamic pricing possible
  - Risk-reward tradeoffs

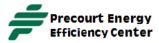
	Economic Efficiency (Net Expected Economic Value)		Risk to Customer	
Flat Pricing				
Seasonal Pricing				
Time of Use Pricing				
Critical Peak Pricing				
Dynamic Pricing				
Dynamic Pricing with hedging contracts	•	,		



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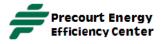
## **Can Insights be Derived from Other Areas?**

- Medical practice in the US includes dealing with behavioral choices that have health consequences
  - Eating behavior
  - Exercise
  - Stress management
  - Smoking, drinking
- Many of these involve low saliency activities.
- Cross-fertilization from the medical field could be very valuable.
  - Case study: reduction of smoking in US over time
- Marketing and Advertising
  - Much social science research underlies practices



#### **Are Rebound Effects Important?**

- Increases in efficiency of energy use have direct effect: reduce energy use. But reduced cost of energy-using services leads to behavioral response: people use more of these services and thus more energy.
- Is behavioral response large enough to eliminate or greatly reduce direct effect?
- If so, how can one design policies to overcome that issue?



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#### **How Big are Rebound Effects?**

- Substitution: people may use more energy services because efficiency of energy-using services increases
  - E.g.: More efficient air conditioners motivate people to cool their homes more
  - Small to modest for most household applications (~10-30%); Smaller with fixed cycles (e.g. refrigerators)
  - How large in industry?
- Re-spending effect: money saved with energy efficiency is spent to buy other goods, thus increasing energy use.
  - Effect may be from 5% to 15% of the savings, <u>after</u> substitution effect is accounted for.
- Other effects: Probably insignificant
- Net energy reduction of energy efficiency: Most likely 60% to 85% of direct reduction

